FLUORINE HEALTH/ENVIRONMENTAL CONCERNS

- POSSIBLE MORBIDITY STUDY RESULTS
- ELEVATED BLOOD FLUORINE
- LACK OF A COST EFFECTIVE. PLANNED PROGRAM
- CONTROL OF SENSITIVE INFORMATION

FROM NEW STUDIES FROM NON-3Mers IN RESPONSE TO REQUESTS FROM AGENCIES & CUSTOMERS

- PRESENT AND FUTURE INFORMATION NEEDS
- EXPOSURE MATRIX CHANGES

Trial	Exhibit	4

Exhibit

1415 State of Minnesota v. 3M Co.,

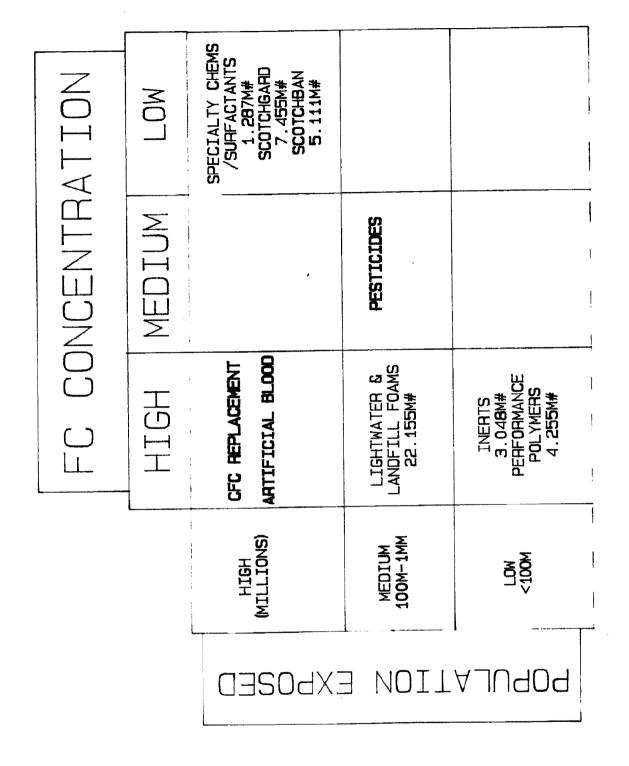
Court File No. 27-CV-10-28862

424

3M MN00000367

3MA00323917

1415.0001



3MA00323918

FACTORS AFFECTING THESE CONCERNS

- HEALTH AND ENVIRONMENTAL ISSUES CANNOT BE DIFFERENTIATED.
- THREE DIVISIONS VS. ONE
- NEED FOR A PROACTIVE PROGRAM.
- NEW ANALYTICAL CAPABILITIES.
- INCREASED AWARENESS

PUBLIC

AGENCIES

3MA00323919

PROPOSED PROGRAM

A. ESTABLISH A COORDINATING COMMITTEE

- 1. EXECUTIVE SPONSOR
 - F. T. VIKINGSTAD
- 2. OTHER MEMBERS

DALE BACONEE&PCJOHN BUTENHOFFTOXICOLOGY SERVICESCRAIG OLSONGROUP COMPLIANCETOM SAVEREIDEFLUORINE TECH CENTERJIM SUGGINDUSTRIAL HYGIENELARRY ZOBELOCCUPATIONAL MEDICINE

3. POSSIBLE ADVISORS

DON THEISSEN	CORPORATE PRODUCT
	RESPONSIBLITY
CAROL BROS	GENERAL COUNSEL

4. OPERATIONAL SUBCOMMITTEE

3MA00323920

OPERATIONAL COMMITTEE

- STAN SORENSON INDUSTRIAL HYGIENE
- ROGER PERKINS TOXICOLOGY
- JEFF MANDEL OCCUPATIONAL MEDICINE
- DAVE STANICK SA&CD ANALYTICAL
- ERIC REINER EE&PC
- JIM JOHNSON EESPC
- ROBERT HOWELL EESPC

OTHERS AS APPROPRIATE

3MA00323921

PROPOSED PROGRAM (CONT'D.)

B. DEVELOP A FLUOROCHEMICAL TOXICOLOGY/ ENVIRONMENTAL INFORMATION PROGRAM.

- 1. RECOMMENDATIONS FOR ADDITIONAL TOXICOLOGY STUDIES.
- 2. RECOMMENDATIONS FOR ADDITIONAL ENVIRONMENTAL STUDIES.
- 3. LEVERAGE PROGRAM BY TAKING ADVANTAGE OF OUTSIDE WORK.
- 4. FUND JIM JOHNSON BLOOD FLUORINE ANALYSIS WORK.

3MA00323922

PROPOSED PROGRAM (CONT'D)

C. ESTABLISH PROGRAM CONTROL

- 1. PRIORITIZATION
- 2. BUDGET
- 3. TIMETABLE

3MA00323923

.

PROPOSED PROGRAM (CONT'D)

- D. DEVELOPMENT OF A FORMAL PROCEDURE FOR INTRODUCTION OF NEW FLUOROCHEMICALS
 - 1. NEW CHEMICALS
 - 2. NEW MARKETS
 - 3. RISK/BENEFIT ANALYSIS
 - 4. BASIC TESTS
 - A. TOXICOLOGY
 - B. ENVIRONMENTAL

3MA00323924

PROPOSED PROGRAM (CONT'D)

- E. STEWARDSHIP OF INFORMATION GENERATED.
 - 1. TO COMPLY WITH REGULATIONS
 - 2. TO PROTECT THE CORPORATION
 - A. REPUTATION
 - **B.** LIABILITY
 - 3. TO PROTECT FLUOROCHEMICAL BUSINESSES
 - 4. TO EXERCISE RESPONSIBILITY
 - A. EMPLOYEES
 - B. CUSTOMERS
 - C. ENVIRONMENT

3MA00323925