ATTORNEY-CLIENT PRIVILEGED ATTORNEY WORK PRODUCT

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From: Tom DiPasquale

Date: November 17, 2003

Re: FC Meeting - November 11, 2003

These are the action items discussed at our meeting on Tuesday, November 11

grouped by subject matter headings. It will be the responsibility of the FC Core Team to

see that these actions are carried out.

Science

- 1. Draft a science strategic plan which includes future research, science policy strategies and resource needs.
- 2. Sponsor analytical research with the goal of establishing standards.
- 3. Selective funding of outside research through 3M "grant" money.
- 4. Build stronger OUS science representation through third party engagements.
- 5. Establish and strengthen dialogue with EPA's ORD (Dr. Preuss) and management (C. Auer, S. Johnson) and other parties outside EPA who will be influential in PFOS and PFOA risk assessment processes and other science policy matters affecting FC's.
- 6. Develop a list of 3M and industry-preferred members for Science Advisory Panels for PFOS and PFOA risk assessment.
- 7. Consider monitoring of Dalton, GA and other municipalities' drinking water for PFOS.
- 8. Hold workshop for third party spokespersons and include preparation for Science Advisory Panel public meetings.



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Regulatory/Political

- 1. Consider working with Government Affairs and K. Reed to facilitate McNerney/Leavitt meeting to discuss a range of 3M environmental issues, including FC's.
- 2. Maintain dialogue with key political connections at federal and state levels to keep them current on FC developments; update "Political Strategy."
- 3. Review historical use of IRIS reviews by international, national, state and local authorities.
- 4. Prepare and submit final perfluorooctanyl phase-out summary to EPA when 3M inventories are substantially expired.
- 5. Reestablish international regulatory-scientific-legal infrastructure-identify resources, responsibilities and relationships to US Core Team.

Litigation

1. Seek protective orders as appropriate in litigation.

Public Issues Management

- 1. See items 1 and 2 in Regulatory section.
- 2. Establish better understanding of EWG funding sources.
- 3. Monitor for development of NGO partnerships.
- 4. Track agendas for science and regulatory conferences.
- 5. Monitor state legislative/regulatory activities.

Business

- 1. Prepare a summary of existing perfluorooctanyl inventories across 3M's business units and consider establishing timetables for consumption or use of inventories.
- 2. Maintain dialogue with EPA and other regulators on C₄ chemistry.
- 3. Catalog all current 3M C₄ product applications.
- 4. Review C₄ commercialization with EHS and/or Enterprise Risk Committees (resource needs, reputational and branding risks, C₄ screening criteria for expanded applications, 3M position on fluorinated and persistent chemicals).

Issue Management

- 1. See item 5 in Regulatory section.
- 2. Conduct a resource review for ongoing issue management needs.
- 3. Reshape management oversight by separating ongoing FC Core Team issue management from Public Issues Committee oversight function; change meeting schedules accordingly.

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