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Subject: Accumulation and Disposal of Waste Water at Decatur

REDACTED

We must begin to capture and incinerate the waste water process streams containing residuals as soon as possible.

The waste water emission reduction team has had this as a consideration for some time and has a cursory plan that we need to flesh out and deploy. Initially, we will capture these streams in a relatively dilute form - it is our plan and hope that we can concentrate these streams down the road. Further to this we should discontinue using the chemical sewer as a means to dispose of the out of standard material containing residuals even though we are permitted to do so. The waste water emission reduction team will help take the lead on this action and will keep you informed of our status.

This memo is for information and to solicit your support of this ambitious action.

Thanks
Jerry

Exhibit
2721

State of Minnesota v. 3M Co.,
Court File No. 27-CV-10-28862