

FLUORINE HEALTH/ENVIRONMENTAL CONCERNS

- POSSIBLE MORBIDITY STUDY RESULTS

- ELEVATED BLOOD FLUORINE

- LACK OF A COST EFFECTIVE,
PLANNED PROGRAM

- CONTROL OF SENSITIVE INFORMATION

FROM NEW STUDIES
FROM NON-3Mers
IN RESPONSE TO REQUESTS FROM
AGENCIES & CUSTOMERS

- PRESENT AND FUTURE
INFORMATION NEEDS

- EXPOSURE MATRIX CHANGES

3MA00323917



Trial Exhibit 424

3M_MN00000367

FC CONCENTRATION

| | | HIGH | MEDIUM | LOW |
|--------------------|--------------------|---|------------|---|
| POPULATION EXPOSED | HIGH (MILLIONS) | CFC REPLACEMENT ARTIFICIAL BLOOD | | SPECIALTY CHEMS /SURFACTANTS 1.287M# SCOTCHGARD 7.455M# SCOTCHBAN 5.111M# |
| | MEDIUM 100M-1MM | LIGHTWATER & LANDFILL FOAMS 22.155M# | PESTICIDES | |
| | LOW <100M | INERTS 3.048M# PERFORMANCE POLYMERS 4.255M# | | |

3MA00323918

3M_MN00000368

FACTORS AFFECTING THESE CONCERNS

- HEALTH AND ENVIRONMENTAL ISSUES
CANNOT BE DIFFERENTIATED.
- THREE DIVISIONS VS. ONE
- NEED FOR A PROACTIVE PROGRAM.
- NEW ANALYTICAL CAPABILITIES.
- INCREASED AWARENESS
PUBLIC
AGENCIES

3MA00323919

3M_MN00000369

PROPOSED PROGRAM

A. ESTABLISH A COORDINATING COMMITTEE

1. EXECUTIVE SPONSOR

F. T. VIKINGSTAD

2. OTHER MEMBERS

| | |
|----------------|-----------------------|
| DALE BACON | EE&PC |
| JOHN BUTENHOFF | TOXICOLOGY SERVICES |
| CRAIG OLSON | GROUP COMPLIANCE |
| TOM SAVEREIDE | FLUORINE TECH CENTER |
| JIM SUGG | INDUSTRIAL HYGIENE |
| LARRY ZOBEL | OCCUPATIONAL MEDICINE |

3. POSSIBLE ADVISORS

| | |
|--------------|-------------------------------------|
| DON THEISSEN | CORPORATE PRODUCT RESPONSIBILITY |
| CAROL BROS | GENERAL COUNSEL |

4. OPERATIONAL SUBCOMMITTEE

3MA00323920

3M_MN00000370

OPERATIONAL COMMITTEE

| | |
|-----------------------|-----------------------|
| STAN SORENSON | INDUSTRIAL HYGIENE |
| ROGER PERKINS | TOXICOLOGY |
| JEFF MANDEL | OCCUPATIONAL MEDICINE |
| DAVE STANICK | SA&CD ANALYTICAL |
| ERIC REINER | EE&PC |
| JIM JOHNSON | EE&PC |
| ROBERT HOWELL | EE&PC |
| OTHERS AS APPROPRIATE | |

3MA00323921

3M_MN00000371

PROPOSED PROGRAM (CONT'D.)

B. DEVELOP A FLUOROCHEMICAL TOXICOLOGY/
ENVIRONMENTAL INFORMATION PROGRAM.

1. RECOMMENDATIONS FOR ADDITIONAL
TOXICOLOGY STUDIES.
2. RECOMMENDATIONS FOR ADDITIONAL
ENVIRONMENTAL STUDIES.
3. LEVERAGE PROGRAM BY TAKING
ADVANTAGE OF OUTSIDE WORK.
4. FUND JIM JOHNSON BLOOD FLUORINE
ANALYSIS WORK.

3MA00323922

3M_MN00000372

PROPOSED PROGRAM (CONT'D)

C. ESTABLISH PROGRAM CONTROL

1. PRIORITIZATION
2. BUDGET
3. TIMETABLE

3MA00323923

3M_MN00000373

PROPOSED PROGRAM (CONT'D)

D. DEVELOPMENT OF A FORMAL
PROCEDURE FOR INTRODUCTION
OF NEW FLUORO-CHEMICALS

1. NEW CHEMICALS
2. NEW MARKETS
3. RISK/BENEFIT ANALYSIS
4. BASIC TESTS
 - A. TOXICOLOGY
 - B. ENVIRONMENTAL

3MA00323924

3M_MN00000374

PROPOSED PROGRAM (CONT'D)

E. STEWARDSHIP OF INFORMATION
GENERATED.

1. TO COMPLY WITH REGULATIONS
2. TO PROTECT THE CORPORATION
 - A. REPUTATION
 - B. LIABILITY
3. TO PROTECT FLUORO-CHEMICAL
BUSINESSES
4. TO EXERCISE RESPONSIBILITY
 - A. EMPLOYEES
 - B. CUSTOMERS
 - C. ENVIRONMENT

3MA00323925

3M_MN00000375